

Forward on Climate Our Plan

- 1 2040 net zero target**
Across our **entire value chain** (Scope⁽¹⁾ 1, 2 & 3)
- 2 2030 carbon reduction target**
Absolute greenhouse gas (GHG) emissions reduction across our entire value chain by **30%** (vs 2019)
- 3 Long term incentive plan**
15% weighting on GHG reduction⁽²⁾
- 4 Supplier engagement targets**
100% of carbon strategic suppliers⁽³⁾ to set science based targets by 2023 (Europe) and 2025 (API)
100% of carbon strategic suppliers to use 100% renewable electricity by 2025 (Europe) and 2030 (API)

[1] Scope 1 = Direct emissions from owned or controlled sources, Scope 2 = Indirect emissions from the generation of purchased electricity, Scope 3 = Indirect emissions that occur in the value chain, including both upstream and downstream;

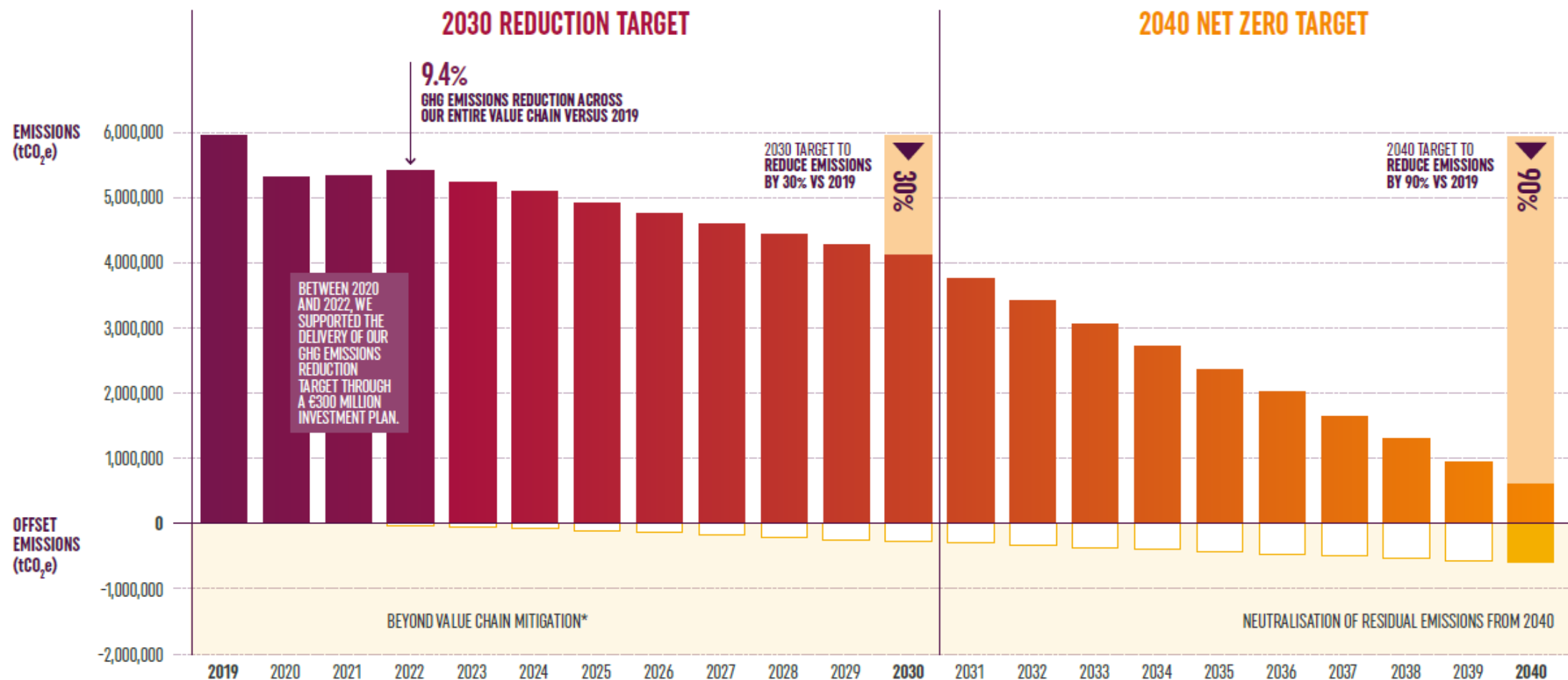
[2] Awards in 2023 were granted with a CO₂ reduction metric and it is intended future awards will continue to have this focus subject to periodic review by the board;

[3] Strategic suppliers include key packaging, ingredients, refrigeration and 3rd party transport suppliers. Carbon strategic suppliers account for ~80% of our Scope 3 GHG emissions (approximately 200 suppliers in total).

PROPOSED CARBON REDUCTION PATHWAY 2040

NOVEMBER 2023

IN EUROPE, BETWEEN 2010 AND 2019 WE REDUCED ABSOLUTE EMISSIONS BY ~30%



KEY

- ACTUAL EMISSIONS
- BEYOND VALUE CHAIN MITIGATION*
- PROJECTED EMISSIONS REDUCTION
- PROJECTED CARBON REMOVAL






*As per SBTi guidance CCEP will invest in carbon offsets in addition to decarbonising our business



NET ZERO BY 2040

Reduce emissions first

We aim to reduce our emissions by **30%** across our value chain⁽¹⁾

	Ingredients 	Packaging 	Manufacturing 	Transport 	Refrigeration 
2023-2025	Shift to zero sugar	Accelerate rPET	Carbon neutral sites	Alternative fuel use	HFC free
	Recipe reformulations	Lightweighting	Fugitive CO ₂ reduction	Network & route optimisation	Best in class energy consumption
	SKU rationalisation	Recycled content in cans and bottles	Increased energy efficiency	Business travel reduction	CDE fleet changes
		Recycled plastic in shrink	Biomass boilers	Increased warehousing (Reduced movements)	Replace OFUs
		Packaging collection	Electric forklifts	Increased use of train	
		Supplier engagement	Renewable electricity	Electric vehicles	
		Accelerate shift to supplier specific emission factors			
Mid to long-term	Sustainable agriculture	Increased packaging collection	Carbon neutral sites	Fleet / 3D party hauler efficiency	Removal of non-supported CDE
		Future packaging solutions	Renewable energy / biomass		Grid decarbonisation
	Supplier engagement including 100% renewable electricity by 2025 (Europe) and 2030 (API)				

[1] By 2030; vs 2019.
 Notes. CDE = Cold Drink Equipment, also referred to as "coolers"; Fugitive CO₂ reduction refers to the loss of CO₂ as an ingredient that occurs when we cap our products.
 HFC = Hydrofluorocarbon. OFUs = Open fronted unit (most have been retrofitted with doors), to be replaced with more energy efficient equipment.

Our guiding principles



Take full responsibility

Our commitment is to reduce emissions across our full value chain, including Scope 1, 2 & 3 emissions.



Empower suppliers

We'll mobilise suppliers to take climate action by working closely with them to reduce scope 3 emissions.



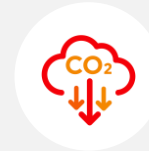
Be fully transparent

We'll continue to disclose information about our value chain GHG emissions and the climate risks we face.



Use our voice

As a major business we will use our voice to influence public policy which will help drive the transition to a low carbon future and achieve the changes needed across our economies.



Offset only where essential

In line with SBTi Net Zero guidance, we support a limited amount of carbon offsetting outside of our value chain in the short term. We will purchase a limited amount of high-quality carbon credits to offset emissions where we cannot reduce further - for example, to offset remaining emissions for our carbon neutral production facilities.